

## Annex C Centre of Excellence Finance Business Case

The proposed revenue budget for the new centre of excellence is funded by the current glen budget, part of the H&D and out of city placement budgets that currently support some of the young people expected to use the new facility. The proposed budget also delivers the 2018/19 directorate savings for these areas (£75k for the glen and £100k for out of city placements), plus the 2017/18 £75k glen saving already removed from the current glen budget. The breakdown of the detail is contained below:

### Current Budgets

	The Glen	H&D	Out of City Placements	Total
Staffing costs	815,440	578,470		1,393,910
Operational costs	58,080	4,510	3,094,000	3,156,590
DSG Grant	(167,000)			(167,000)
Placement Income	(73,220)			(73,220)
Saving Targets - 2018/19	(75,000)		(100,000)	(175,000)
<b>Total</b>	<b>558,300</b>	<b>582,980</b>	<b>2,994,000</b>	<b>4,135,280</b>

### Proposed Budgets

	Centre of Excellence	H&D	Out of City Placements	Total
Staffing costs	1,648,320	401,790		2,050,110
Operational costs	130,010	4,510	2,113,100	2,247,620
Capital Repayment	148,000			148,000
Placement Income	(310,450)			(310,450)
<b>Total</b>	<b>1,615,880</b>	<b>406,300</b>	<b>2,113,100</b>	<b>4,135,280</b>

### Centre of Excellence Funding

	The Glen	H&D	Out of City Placements	Total
Staffing costs	815,440	176,680		992,120
Operational costs	58,080		880,900	938,980
DSG Grant	(167,000)			(167,000)
Placement Income	(73,220)			(73,220)
Saving Targets - 2018/19	(75,000)			(75,000)
<b>Total</b>	<b>558,300</b>	<b>176,680</b>	<b>880,900</b>	<b>1,615,880</b>

## **Comments**

- The proposed budgets can be contained within the total of all current budgets for the relevant services, including delivery of the previously agreed savings targets
- Some out of city placements provision will still be required, with the revised out of city placement budget still set at a level in excess of 2017/18 predicted spend

The details of the proposed Centre of Excellence budgets are:

## **Staffing**

- Staff numbers to increase from 24.5 FTE's to 40.5 FTE's, due to:
  - Increased community and outreach support for young people and families
  - Less reliance on casual employees
  - Increased service for children who would in the past gone to out of city placements and would now be provided for in the new facility

## **Operational Costs**

- These include
  - Transport costs (+£20k) - Due to the increase in staff and for increased outreach/family support
  - Centre Repairs/Additional items (+£20k) - New facility & garden will need to replace & renew items over time
  - Equipment (+£10k) - Additional equipment will be needed from the items currently provided
  - Training (+£20k) - Moving from 24 FTE's to 40 FTE's will require additional training needs to support the more complex placement types within the new facility

## **Capital repayments**

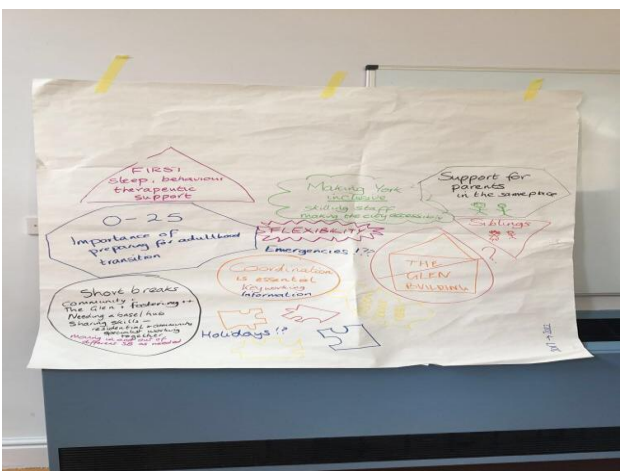
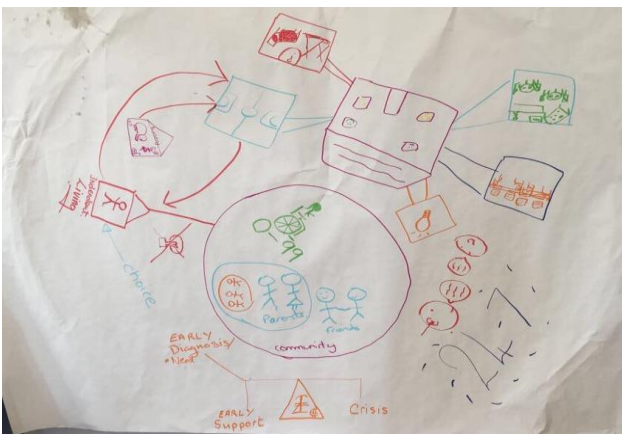
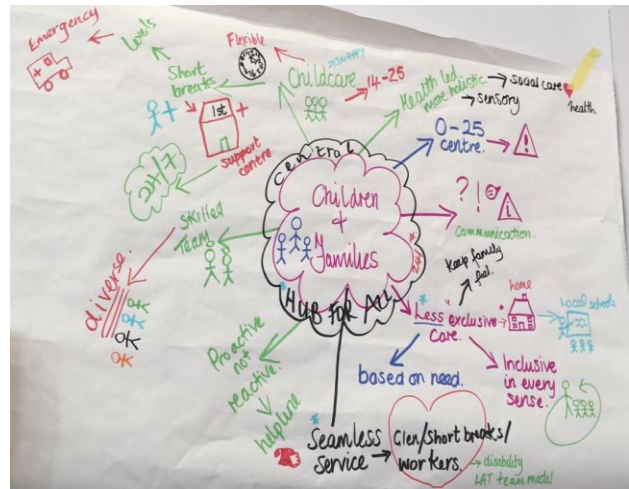
- The build cost is estimated as being £4.272m, including a contingency of £320k
- The net receipt from the sale of the glen of £1.25m less the cost of the assumed Windsor House receipt of £400k (which is already factored in to the Older People's Accommodation Programme) have also been included in the assumptions
- Treasury charge of £175 000 on the net capital for 30 years has been assumed within the revenue budget

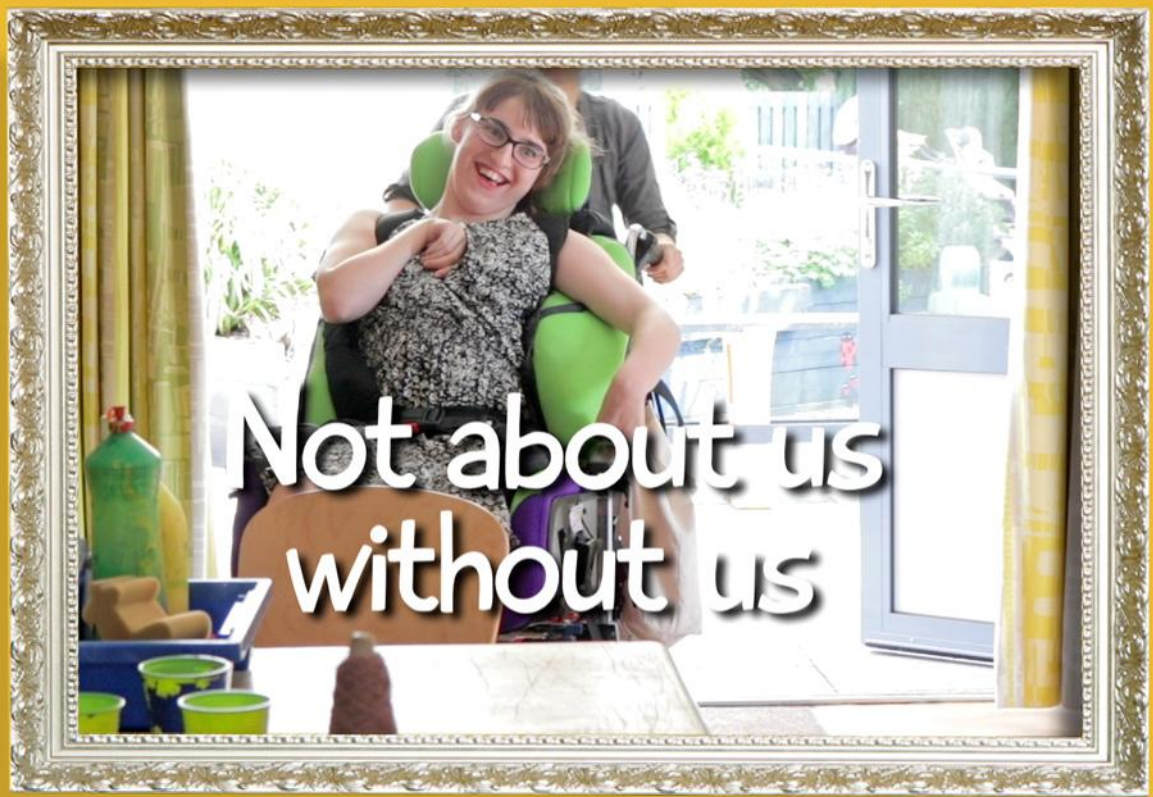
## **Income**

- Assumed placement income from other LA's of £310k per annum, split between:
  - FIRST provision - £200k
  - Autism provision - £47k
  - Complex Health provision - £63k

# Annex D

## Examples of co production engagement with parent / carers







What do you like about coming to see us?



What would you like to change in here?

